

TIME	SESSION DESCRIPTION	SPEAKER(S)
9.00am	<p><b>Welcome and Opening Comments</b></p> <p>We set the scene for the day by introducing:</p> <ul style="list-style-type: none"> <li>the various relationships encountered when a project is structured using the Engineering, Procurement and Construction Management (EPCM) procurement route on a fictitious airport project (state-owned entity as employer, multiple trade contractors, an EPCM contractor, and specialist designers, suppliers and vendors); and</li> <li>the rationale for looking at these issues across the life of a project in reverse (from dispute to initial project procurement) is to learn from mistakes – in order to work out how to protect yourself, you first need to understand what happens when things go wrong.</li> </ul>	<p><b>Roberta Downey</b>, Partner and Global Head of Construction and Engineering, Hogan Lovells (based in London)</p> <p><b>Mark Crossley</b>, Counsel Knowledge Lawyer (Construction and Engineering), Hogan Lovells (based in London)</p>
9.15am	<p><b>DIVORCE</b></p> <p><i>"Divorce is expensive. I used to joke they were going to call it 'all the money', but they changed it to 'alimony'." (Robin Williams)</i></p> <p>This session will focus on what happens when relationships in EPCM projects fall apart and you find yourself "stuck in the middle".</p> <p>By reference to various scenarios, the panel will look at a number of quality/defects issues including apportionment of liability, remedy provisions and commercial levers.</p>	<p>Chaired by <b>Roberta Downey</b>, Partner and Global Head of Construction and Engineering, Hogan Lovells (based in London)</p> <p><b>Sean Brannigan QC</b>, Head of 4 Pump Court</p> <p><b>Stuart Catchpole QC</b>, 39 Essex Chambers</p> <p><b>Adam Constable QC</b>, Keating Chambers</p>
10.15am	<b>Break</b>	
10.30am	<p><b>MARRIED LIFE</b></p> <p><i>"By all means, marry. If you get a good wife, you'll become happy; if you get a bad one, you'll become a philosopher." (Socrates)</i></p> <p>This session will focus on live project management – how to make relationships in the EPCM structure work day-to-day, deal with problems before they escalate and put in place protections should you later need them.</p> <p>By reference to scenarios, the panel will look at early warning signs, and issues that come up during project execution and</p>	<p>Chaired by <b>Angus Rankin</b>, Partner, Hogan Lovells (based in London)</p> <p><b>Rachel Ansell QC</b>, 4 Pump Court</p> <p><b>Anneliese Day QC</b>, Fountain Court Chambers</p>

	how you might resolve them through a dispute adjudication board.	<b>Rupert Sydenham</b> , Partner, Hogan Lovells (based in London)
<b>11.30pm</b>	<b>Q&amp;A PANEL ON THE MORNING SESSIONS</b>	Speakers from the morning sessions  Chaired by <b>Mark Crossley</b> , Counsel Knowledge Lawyer (Construction and Engineering), Hogan Lovells (based in London)
<b>11.45pm</b>	<b>Lunch (12.15-1.00pm Optional lunchtime seminar: The Brexit Deal – an outline of the key aspects, followed by a live Q&amp;A with lawyers from our public law, trade and dispute resolution teams)</b>	
<b>1.05pm</b>	<b>FINDING YOUR MARSHMALLOWS – THE ROLE OF IMPLICIT ASSUMPTIONS IN FAILURES (AN EXPERT'S VIEW ON RELATIONSHIPS WHICH REDUCE THE RISK OF TECHNICAL FAILURES ON PROJECTS)</b>  <i>"Oh, we don't talk anymore, like we used to do." (Charlie Puth)</i>  A session focusing on highlighting and showing how you can overcome the problem of implicit assumptions made by professionals in all disciplines.	<b>Sean Brady</b> , Forensic Engineer, Brady Heywood
<b>2.00pm</b>	<b>DATING, THE PRENUPTIAL AGREEMENT AND HOW TO PROLONG THE HONEYMOON PERIOD</b>  <i>"Wine comes in at the mouth And love comes in at the eye; That's all we shall know for truth Before we grow old and die." (WB Yeats)</i>  This session will highlight the important differences to be aware of between EPC and EPCM contracting and will feature mock negotiations in respect of key provisions in each of the core contractual relationships.	<b>Tim Hill</b> , Partner, Hogan Lovells (based in Hong Kong)  <b>Christian Knütel</b> , Partner, Hogan Lovells (based in Hamburg)  <b>Alex Wong</b> , Partner, Hogan Lovells (based in Singapore)
<b>3.00pm</b>	<b>Q&amp;A PANEL ON THE DATING/PRENUPTIAL/HONEYMOON SESSION</b>	Speakers from the previous session  Chaired by <b>Mark Crossley</b> , Counsel Knowledge Lawyer (Construction and Engineering), Hogan Lovells (based in London)
<b>3.15pm</b>	<b>Break</b>	
<b>3.45pm</b>	<b>THE TRIBUNAL VIEW – A BEHIND THE CURTAIN VIEW</b>  In this session, former judges and current arbitrators will share their views on issues such as the dynamics of how tribunals work, the composition of the arbitration panel, the	Chaired by <b>Michael Davison</b> , Partner and Deputy CEO, Hogan Lovells (based in London)

	<p>role of arbitrators, how the arbitration process is controlled, the conduct of the parties, e-bundles and mediation.</p>	<p><b>Sir Robert Akenhead</b>, Atkin Chambers (and former Head of the English Technology and Construction Court)</p> <p><b>Sir Antony Edwards-Stuart</b>, Crown Office Chambers (and former Head of the English Technology and Construction Court)</p> <p><b>The Rt. Hon. Dame Elizabeth Gloster DBE, PC</b>, One Essex Court (and former English Court of Appeal Judge and current Judge of the Abu Dhabi Global Market Courts and Justice of the Court of Appeal of Bermuda)</p> <p><b>Sir Rupert Jackson</b>, 4 New Square (and former English Court of Appeal Judge, former Head of the English Technology and Construction Court and current Judge of the Astana International Financial Centre Court)</p> <p><b>Sir Vivian Ramsey</b>, Formerly of Keating Chambers, and former Head of the English Technology and Construction Court and current Judge of the Singapore International Commercial Court)</p>
<p><b>4.45pm</b></p>	<p><b>2020 MARKET, INDUSTRY AND CASE DEVELOPMENTS AFFECTING THE CONSTRUCTION AND ENGINEERING SECTOR</b></p> <p>New for 2020, this video highlights the key developments for the construction industry over the past year by way of short contributions from a range of arbitrators, former judges, barristers, experts, clients of Hogan Lovells, and members of our global construction and engineering team.</p>	<p>Various speakers</p>
<p><b>5.15pm</b></p>	<p><b>Closing Comments (conference ends at 5.20pm)</b></p>	<p><b>Roberta Downey</b>, Partner and Global Head of Construction and Engineering, Hogan Lovells (based in London)</p>

**BRIEF BIOGRAPHIES OF SPEAKERS (IN ALPHABETICAL ORDER)**

**Sir Robert Akenhead, Atkin Chambers (and former Head of the English Technology and Construction Court):** Described by Chambers as a *"highly sought after"* arbitrator who *"manages the process well and is able to drive the process to award as quickly and fairly as possible"*, Sir Robert practised internationally as a barrister specialising in construction and engineering disputes between 1972 and 2007. In October 2007, he was appointed High Court Judge in the Technology and Construction Court and from 2010 to 2013 was its Judge in Charge. Some of his well-known judgments are *Walter Lilly & Company Ltd v Mackay* (on delay, defects, and loss and expense claims) and *Obrascon Huarte Lain SA v Her Majesty's Attorney General for Gibraltar* (on unforeseen ground conditions, notice provisions and termination in the FIDIC Yellow Book). After retiring from the bench in 2015, he returned to being a dispute resolution board member, adjudicator, arbitrator (appointed under the ICC, LCIA, UNCITRAL and SIAC Rules) and mediator (described in the Legal 500 as *"an excellent mediator who is best appointed for large, complicated construction disputes as he excels at managing strong personalities and is very tenacious in trying to achieve a settlement"*). Examples of disputes in which Sir Robert has sat as arbitrator include those concerning mining infrastructure, the design and construction of manufacturing and process plants in the Middle East, insurance claims following a luxury hotel fire in Tanzania, and defective welding at an oil refinery in Kazakhstan. He is also an editor of the *Building Law Reports*.

**Rachel Ansell QC, 4 Pump Court:** Rachel has a general commercial practice with particular expertise in construction and engineering, energy, professional negligence and insurance matters across the globe, and particularly in the Middle East. She is particularly adept at dealing with technical cases as evidenced by the fact that she is regularly instructed to advise on disputes involving chemical, civil, electrical, electronic, geotechnical, industrial, manufacturing, marine, mechanical, process and structural engineering, and on cases involving defective equipment, machinery and systems. She is registered as an advocate in the DIFC Courts in Dubai. Rachel was awarded International Arbitration Silk of the Year at the Chambers UK Bar Awards 2019 and Construction Silk of the Year at the Chambers UK Bar Awards 2017. The legal directories note that *"solicitors are enamoured of her intelligence, productivity and the clarity and precision of her advice"*, that *"her attention to detail is second to none"* and that clients say she is *"absolutely brilliant"*, *"an exceptional advocate"*, *"a ferocious and incredibly effective cross-examiner"*, *"a standout performer with an ability to master incredible quantities of detail"*, *"a litigator's dream barrister"*, *"approachable, hard-working and bright"*, *"very stylish in court and has that little bit extra"*, *"highly intelligent and disarmingly charming"*, *"a producer of first-class paperwork, she always makes deadlines and gets right to the heart of an issue"* and *"one of the new breed of barristers"*.

**Dr Sean Brady, Brady Heywood:** Sean is a forensic structural engineer who works with business, government and the legal sector to understand and resolve complex issues that typically require a whole of system approach. He specialises in identifying the cause of construction and engineering defects and failures. He has acted as an independent expert witness in numerous proceedings involving a wide range of facilities, including stadia, bridges, wharves, tall buildings, large basements, petroleum storage vessels and mining structures. Sean has just completed the Brady Review, an investigation into the causes of fatalities in the mining industry in Queensland, Australia. This review analysed 20 years of incident and fatality information, was data driven, and culminated in 11 recommendations for both industry and the regulator on how to lower the fatality and incident rate. He is a director of the Society of Construction Law Australia and a member of the Singapore International Mediation Centre's Panel of Experts. Sean contributes to forensics through roles on two of the world's premier forensic structural publications – the American Society of Civil Engineers' *Journal of Performance of Constructed Facilities* (as associate editor) and the Institution of Civil Engineers' *Forensic Engineering Journal* (as an editorial board member). He also podcasts, writes about failure,

human behaviour, data analytics and engineering disasters, and is a visiting lecturer at several universities.

**Sean Brannigan QC, Head of 4 Pump Court:** Sean has twice been awarded the title of the Legal 500 Projects and Energy Silk of the Year. He has also been named the Chambers Construction Silk of the Year and is listed in the Chambers 100, a list of the top UK barristers across all areas of work. Sean is ranked as a leading silk in the directories for international arbitration, construction and engineering, energy and natural resources, and professional negligence. He is most regularly instructed in large scale international and domestic litigation and arbitrations where teamwork and detailed and effective cross examination are required. His clients include UK and foreign governments and many of the world's largest construction companies. Sean has particular experience of cases involving the law of other jurisdictions, having conducted trials and arbitrations concerning the laws of the UAE, Hong Kong, Northern Ireland, the Republic of Ireland, New York, Texas, Indonesia, Switzerland and Greece. He has appeared regularly in the DIFC Courts in Dubai. Market feedback from Chambers records that Sean *"is an unbelievably skilled advocate who thinks outside the box", "has good judgement, is good in conference and always has an answer – and it's always the right one", "is fiercely bright...nothing short of outstanding and one of the true all-rounders at the Bar", "is praised for his robust, direct style and his excellent knowledge of the law", "is a force to be reckoned with; a ruthless advocate who can tear the other side apart", and "is particularly known for his excellent work on high value international arbitrations relating to oil and gas infrastructure disputes"*.

**Stuart Catchpole QC, 39 Essex Chambers:** Stuart is recognized as a leading advocate, both internationally and in the UK. He has been consistently identified in the domestic and international legal directories as one of the best dispute lawyers in a variety of different fields including construction and engineering, energy and natural resources, international commercial arbitration, insurance and professional negligence. Described by the Legal 500 as *"a brilliant advocate and cross-examiner with an amazing command of the law"*, he has a proven track record of exceptional intellectual and analytical ability, leadership, decisiveness, hard work and excellent judgement; all of which is underpinned by an ability rapidly both to assimilate large quantities of information and quickly to gain a detailed understanding of new (and usually highly complex) legal, technical, commercial and factual situations. Clients appreciate the fact that he takes ownership of their problem at an early stage, understands the bigger picture and gives clear advice based on a thorough review of the relevant material. He is user-friendly and very much the type of advocate who, where appropriate, prefers to work from the client's offices, as part of an integrated team since this is, in his experience, the way in which the best results are usually achieved. Stuart has extensive experience of all the major UK domestic and international standard forms of construction and engineering contract and of arbitral rules and institutions worldwide. In the past few years, he has acted either as counsel or arbitrator in disputes where the relevant contracts were governed by or subject (wholly or partly) to the laws of Abu Dhabi, Azerbaijan, Chile, Dubai, Hong Kong, Jersey, Jordan, Malaysia, the Maldives, Nigeria, Oman, Qatar, Singapore, Scotland, Switzerland and Australia, as well as England and Wales. He also currently acts as an international arbitrator and is a CEDR qualified mediator and TECBAR qualified adjudicator. Prior to moving to Jersey from London in 2012, Stuart sat as Deputy High Court Judge (in both the Administrative Court and Queen's Bench Division). He is currently one of the two Deputy Chairmen of the Jersey Complaints Panel (the equivalent of the Ombudsman) and a trustee of a substantial charity, Jersey Hospice Care, which provides end of life care to terminally ill patients.

**Adam Constable QC, Keating Chambers:** Recently described by Chambers as an *"absolutely first class, top-drawer construction silk"* and *"one of the best construction lawyers and silks of his generation with a ferocious memory for facts and details"*, Adam specialises in complex and technical onshore and offshore construction, engineering, energy, shipbuilding and technology disputes, along with professional negligence and insurance claims related to these sectors. Chambers notes his reputation for mastering complex factual and technical details and his devastating advocacy with a client-friendly approach, concluding that *"he will be one of the*

*leading silks for many years*". Adam was nominated as Construction Silk of the Year 2016 by Chambers, the Legal 500 International Arbitration Silk of the Year 2017, and the Legal 500 Construction and Energy Silk of the Year 2017 and 2018. In 2019, he was ranked top in Who's Who Legal's Most Highly Regarded list. The Legal 500 remarks that he has "*a fantastic strategic mind*", is "*hardworking*", "*a superb advocate*", "*really good – gets the pick of energy construction disputes*", "*terrific at cutting through complicated material*" and "*fantastic on his feet*", and provides "*clear, client-friendly and commercial advice*". Adam is the general editor of *Keating on Offshore Construction and Marine Engineering*, co-editor of *Keating on JCT Contracts*, a contributor to *Keating on Construction Contracts*, a co-editor of *Keating on NEC*, a consultant editor of the *Construction Law Reports* and a contributing author to *Oil & Gas: Contracts and Principles*.

**Michael Davison, Partner, Hogan Lovells:** Michael became Deputy CEO of Hogan Lovells in July 2020 and is the former Global Head of our Litigation, Arbitration and Employment practice. For close to 30 years, he has been helping clients avoid disputes. He is currently working from the London office as an international arbitration lawyer, handling the most complex cases. He has tried cases under the rules of all ten major arbitration centres in Latin America, Europe, Russia, Ukraine, the Middle East and South East Asia. Before relocating to London, Michael worked in the firm's Paris office for six years, where he qualified as a French avocat. He is also a Solicitor Advocate, arbitrator and trained mediator. Michael acts regularly in arbitrations for clients in the automotive, aerospace, defence, energy and telecom industries and has a particular interest in energy and commodities law. Described by the Legal 500 as "*undoubtedly one of the leading practitioners in Europe*" and by Chambers as "*absolutely brilliant*", he is frequently invited to speak at conferences on arbitration issues.

**Anneliese Day QC, Fountain Court Chambers:** Anneliese specialises in high value domestic and international commercial disputes focused around professional liability, energy and natural resources, construction and insurance. She won *The Lawyer* magazine's prestigious Barrister of the Year Award 2014 in light of her string of "*impressive achievements*", the judges noting "*there's evidence of a fighter here – her versatility in both witness and expert handling really comes across*". Anneliese was also recently named Energy and Construction Silk of the Year by the Legal 500 (having previously won Construction Silk of the Year at the 2014 Chambers Bar Awards). She is listed in Debrett's as one of Britain's 500 most influential people in her field due to her "*extraordinary talent*", eloquence and ability to explain complex issues to lay clients. In Chamber 2018, she was given the accolade of "*the outstanding talent of her generation*", with other directories recently describing her as "*tough, tenacious and impressive on her feet...a supremely intelligent litigator with the perfect balance between charm and incisiveness*" and clients remarking that "*instructing her is like sending your opponent a battering ram with a first-class stamp. She is frighteningly bright, superb on her feet, completely unflappable, has an exceptional work ethic and is blessed with an incredible memory for detail*".

**Roberta Downey, Partner and Global Head of Construction and Engineering, Hogan Lovells:** A London-based partner and Global Head of our Construction and Engineering practice, Roberta has almost 30 years' experience in commercial dispute resolution, including large trials and highly technical disputes arising out of power and process plants, LNG facilities, engineering support services, rail infrastructure, telecommunications, waste water treatment and recycling facilities, automated equipment and control systems, and flagship urban redevelopments. She is a recognized market leader in offshore wind farms, on which she published a prize winning paper for the Society of Construction Law. Roberta focuses on practical and commercial solutions to complex issues that arise throughout the lifecycle of major projects. She is a firm believer in proactive project management to avoid disputes or to protect her clients' positions should that not be possible, but is a seasoned fighter and formidable opponent where necessary. She is as comfortable managing large trials on highly technical disputes in litigation and arbitration as she is in conducting mediations, adjudications and other forms of alternative dispute resolution, whatever the jurisdiction or location of the project. Ranked as a Tier 1 Leading Individual in the Legal 500 2021, Roberta is also named a Leading Individual in Chambers 2021 and listed in the

Legal 500's International Arbitration Powerlist. Chambers 2021 describes her as *"an extremely impressive and really clever litigator; a distinguished lawyer who is very solution-orientated and attentive"*, while her *"decades of experience of infrastructure and construction disputes"* are noted by Legal 500 2021. *"An acknowledged expert on all manner of construction disputes"* (Chambers 2020), clients praise the fact that she is a *"very responsive lawyer"* (Chambers 2020) who *"knows the industry, understands our needs and is responsive and reliable, including in moments of crisis"* (Chambers 2019) and has *"a highly skilled and pragmatic legal mind, and gives detailed thought to the business practicalities associated with a claim and manages to navigate difficult technical matters with ease"* (Chambers 2018). She is also described as *"a stand out individual, whose gravitas and experience are far beyond her years"* (Legal 500 2018), *"very bright, extremely able and a great strategic thinker"* (Legal 500 2019), and a *"fine lawyer"* (Chambers 2017) *"known for her superb expertise in large international construction disputes as well as her excellent capability at advising clients"* (Who's Who Legal 2017). However, the true measure of client satisfaction is that 90% of her work comes from repeat clients.

**Sir Antony Edwards-Stuart, Crown Office Chambers (and former Head of the English Technology and Construction Court):** Sir Antony was made a QC in 1991, and was a recorder from 1997 to 2009, a Deputy Judge of the High Court from 2003 to 2009 and a Judge of the High Court of Justice of England and Wales (Queen's Bench Division) from 2009 to 2016. He was Judge in Charge of the Technology and Construction Court from September 2013 to 2016. As a QC, he acted as leading counsel in several substantial construction arbitrations. His last appointment as counsel in a major construction case was before a dispute adjudication board in relation to the Dublin Port Tunnel, leading a large team of solicitors, counsel, experts and members of an Anglo/Irish/Japanese consortium for three years. Before that, he acted for a well-known contractor in a £80 million claim against a government department, leading two junior counsel. The claim was unusual as it comprised over 600 separate claims within the principal claim. In addition, he acted for a contractor in a large claim against London Underground in respect of the new Jubilee Line extension (which settled after several preliminary hearings, but before the first main hearing) and for a respondent contractor in a dispute with a subcontractor about electrical works at several London mainline stations. At the Technology and Construction Court, he decided important payment and adjudication cases such as *Harding v Paice* and *Hyder Consulting (UK) Ltd v Carillion Construction Ltd*, as well as seminal cases on other aspects of construction law, for example *Hackney Empire Ltd v Aviva Insurance UK Ltd* (on performance bonds), *Anglian Water Services Ltd v Laing O'Rourke Utilities Ltd* (on notices under NEC contracts) and *Portsmouth City Council v Ensign Highways Ltd* (on implied good faith duties in PFI contracts). He is currently appointed as either chair or co-arbitrator in several international arbitrations.

**The Rt. Hon. Dame Elizabeth Gloster DBE, PC, One Essex Court (and former English Court of Appeal Judge and current Judge of the Abu Dhabi Global Market Courts and Justice of the Court of Appeal of Bermuda):** Dame Elizabeth practised as a Commercial Court and Chancery Court QC at One Essex Court from 1991 to 2004, specialising in corporate, insurance and reinsurance, financial markets, energy and insolvency cases. In the arbitration field, she acted as counsel in major international arbitrations involving the insurance, reinsurance and oil and gas industries. She accepted an appointment as a Judge of the High Court, becoming the first woman to be appointed a Judge of the Commercial Court. She was appointed to the Court of Appeal in 2013 and became Vice President of the Civil Division of that Court in 2016. Also in 2016, she was appointed by the Master of the Rolls as the chair of the Disclosure Working Party whose task was to recommend proposals for making disclosure more efficient and cost-proportionate. Since retiring from the Court of Appeal in 2018, Dame Elizabeth has returned to One Essex Court to practise as a commercial arbitrator. She has been appointed both as chair and co-arbitrator in a wide range of international arbitrations involving disputes relating, for example, to insurance and reinsurance, banking, energy, construction, joint ventures and investment treaties. She is a Judge of the Abu Dhabi Global Market Courts and a Justice of the Court of Appeal of Bermuda. She was Treasurer of the Honourable Society of the Inner Temple for 2018 and is an Honorary Fellow of Girton College, Cambridge, and Harris Manchester

College, Oxford. She is Patron of the London Branch of the Chartered Institute of Arbitrators and a Freeman of the Worshipful Company of Arbitrators.

**Tim Hill, Partner, Hogan Lovells:** As Head of our Asia Construction and Engineering practice, Tim is a partner who has lived in Hong Kong for over 25 years. He has extensive experience advising the construction industry and resolving construction and engineering disputes. During his career, he has considered standard and bespoke contracts, as well as issues which commonly lead to disputes, such as defects, delay and how contract terms should be interpreted. Currently, he is advising clients on contracts for the design and construction of a tertiary education institute in Hong Kong, a substantial mixed-use leisure complex in Macau, a rail project in Hong Kong and a power project in India. Tim advises participants at all levels in the supply chain and throughout the full life cycle of projects, with emphasis on project delivery and post-completion work. In resolving disputes, Tim has acted on court cases and arbitrations (under the CIETAC, HKIAC (Domestic and Administered Rules), ICC, LCIA and SIAC Rules) and has experience with a variety of forms of alternative dispute resolution, including mediation. Tim also acts as an arbitrator and has written and spoken widely on topics relating to the construction industry and dispute resolution. He is a member of the Council of Hong Kong International Arbitration Centre and a former Chair of the Chartered Institute of Arbitrators (East Asia Branch). The Legal 500 describes him as "*one of Hong Kong's leading authorities*" on arbitration, Chambers recognizes him one of the "*top five construction specialists in Hong Kong*" and Who's Who Legal Construction 2017 states he "*is recommended by a plethora of sources for his standout expertise in the area*".

**Sir Rupert Jackson, 4 New Square (and former English Court of Appeal Judge, former Head of the English Technology and Construction Court and current Judge of the Astana International Financial Centre Court):** Sir Rupert has had a distinguished career specialising in professional negligence, insurance and construction work. As a barrister, he acted in litigation and domestic and international arbitrations in these fields. He was appointed to the High Court bench in 1999 and served as Judge in Charge of the Technology and Construction Court from 2004 to 2007, presiding over the heaviest construction and engineering cases coming before that court, including several long actions concerning the construction of Wembley Stadium. In 2008, he was appointed to the Court of Appeal, where he delivered the principal judgment in well-known construction and engineering cases such as *S&T (UK) Ltd v Grove Developments Ltd* and *Carillion Construction v Emcor Engineering Services*. In 2009, he was entrusted with the task of reforming the funding of civil litigation and the procedural rules in order to promote access to justice at proportionate cost. As a judge and as a Lord Justice of Appeal, he gained a reputation for delivering clear judgments promptly. After retiring from the Court of Appeal, he has practised as an internationally renowned arbitrator, adjudicator and mediator and continues to sit occasionally in the Court of Appeal. Sir Rupert is on the panel of arbitrators for the LCIA, SIAC and HKIAC, on the panel of adjudicators for the TECBAR, TeCSA and RIBA, and a Judge of the Astana International Financial Centre Court. He was President of the Society of Construction Law from 2012 to 2018 and chair of the Professional Negligence Bar Association from 1993 to 1995. He co-authored *Jackson & Powell on Professional Liability*, which first appeared in 1982 and is still the leading textbook in the field. He has given many lectures on civil justice, arbitration, professional negligence and construction law in the UK, Australia, Brazil, Dublin, Germany, Hong Kong, Italy, Kazakhstan, Mauritius, New Zealand and Singapore, and is an Honorary Professor in the UCL Faculty of Law and an Honorary Fellow of Jesus College, Cambridge.

**Christian Knütel, Partner, Hogan Lovells:** Christian advises at every phase on national and international energy and infrastructure projects, particularly in the field of offshore wind. He works closely with our regulatory, banking, dispute resolution and M&A practice groups globally to coordinate international projects. A focus of his work is project-related claims management and advice on project-related litigation, including representing clients in dispute adjudication boards, mediation, arbitration and court proceedings in Germany and abroad. Clients appreciate Christian's technical expertise, his reliable assessment of the prospects of success of legal disputes as well as his negotiating skills and assertiveness. Chambers reports clients saying he

is an "extremely savvy lawyer who thinks along with his client and has a great problem-solving attitude". Market commentators also note his expertise in technical contracts, equity agreements and financing issues. He is co-editor and author of the *Legal Handbook Project Financing and PPP* and author of the chapter on project contracts for offshore wind farms in *Legal Handbook Plant Construction*, the standard textbook on legal issues relating to plant construction, the second edition of which was published in 2020. Christian is also honorary General Counsel of the World Forum Offshore Wind.

**Sir Vivian Ramsey, formerly of Keating Chambers (and former Head of the English Technology and Construction Court and current Judge of the Singapore International Commercial Court):** Sir Vivian had previously enjoyed a notable earlier career in civil engineering prior to joining Keating Chambers in 1981. Gaining a degree in Engineering Science from Oriel College, Oxford, he went on to work with Ove Arup in both London and Libya. Following his move to the Bar, Sir Vivian quickly established his expertise in construction and engineering disputes. Showing an affinity for international cases, he was soon practising in many parts of the world, including appearances before courts in the Far East and West Indies and arbitrations in four continents. He became a QC in 1992, rapidly consolidating his practice as a global leader, and appearing in the landmark House of Lords case *Lafarge Redland v Shepherd Hill Civil Engineering* and in the Court of Appeal in *AMEC Civil Engineering v Secretary of State for Transport*. Voted Construction Silk of the Year by Chambers, he served as Head of Keating Chambers from 2002 until his appointment to the bench in 2005. He was appointed the Judge in Charge of the Technology and Construction Court in 2007. In 2011, he was appointed the Judge in Charge of the Estates and Chairman of the Judicial Advisory Group on IT. In 2012, he was appointed the Judge in Charge of the implementation of the reforms arising from Sir Rupert Jackson's Review of Civil Litigation Costs. He retired from the UK bench in late 2014 and was appointed to the new Singapore International Commercial Court (SICC) in early 2015. He continues as joint editor, with Stephen Furst QC, of *Keating on Construction Contracts*.

**Angus Rankin, Partner, Hogan Lovells:** Angus is a partner in our London construction and engineering disputes team. After training and qualifying into the group, Angus was based in our Tokyo office from 2010 to 2012, for most of that time on secondment to Mitsubishi Heavy Industries, Ltd as International Counsel. At MHI, he provided dispute avoidance, regulatory, and contract negotiation and drafting advice on more than 90 different projects including nuclear power, renewable power, conventional thermal power, chemical plants, rail systems, and other heavy machinery projects. Angus returned to the firm as a partner in 2017, following five years working in the London office of Mitsubishi Hitachi Power Systems Europe, Ltd, latterly as General Counsel and Company Secretary in charge of a team in London and Duisburg, Germany. A member of the Hogan Lovells COVID-19 Task Force, he continues to have a strong interest in supporting the firm's Asian clients in the sector, has a growing Africa practice and has recently delivered a series of seminars to users of the FIDIC forms of contract and to clients in Japan, Kenya and Nigeria on dealing with COVID-related claims, particularly in relation to force majeure and change in law, and on resolving construction disputes effectively.

**Rupert Sydenham, Hogan Lovells:** A London-based partner in our Construction and Engineering practice and described by clients as "excellent" in the Legal 500 and as "great – very tactically astute" in Chambers UK 2018, Rupert has advised on legal issues arising from construction and engineering projects for over 20 years. He brings a wealth of experience in helping clients keep projects on track and, where disputes are unavoidable, advising clients in the conduct of formal and informal dispute resolution proceedings. His experience derives from projects in many different sectors and jurisdictions, including from a ten-year period between 1998 and 2008 in which he was based in the firm's Hong Kong office. In addition, Rupert runs a procurement disputes practice. He has represented clients in several of the highest profile procurement cases reported in England over the past few years.

**Alex Wong, Partner, Hogan Lovells:** Alex is a partner in our Singapore construction and engineering team and has almost 20 years' experience in the PPP, energy and infrastructure

sectors in Asia. Alex is also the immediate past chair of the Society of Construction Law Singapore and has been appointed by the Singapore Academy of Law as a Senior Accredited Specialist for Construction in Singapore – the only transactional lawyer with such an appointment. He has authored a number of articles and publications, including a chapter on construction contracts in project finance transactions in the fifth edition of the *Law & Practice of Construction Contracts* and a chapter titled *Water Governance: An Evaluation of Alternative Architectures* in a book endorsed by the Institute of Water Policy at Singapore's Lee Kuan Yew School of Public Policy. Alex is Singapore and English law qualified and currently advising on the construction and development of offshore wind farms in Taiwan and various conventional and renewable power projects in South East Asia. The Legal 500 remarks that he "*demonstrates sound advice*", is "*extremely knowledgeable*", "*commercially minded*" and "*responsive to the needs of clients*", and that clients praise him for his "*user-friendly and commercial advice*" and for "*working tirelessly*" to help them achieve their objectives. Chambers notes that he is also "*quick to grasp the matters at hand and elegantly find solutions*".